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Anica West, age 11

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Mr. and Mrs. Christopher A.  
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Mr. Alvin Chelini  
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Gregor Kauroma, age 3



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Emily Buelow, age 13



*for the time  
period of  
January 1, 2007  
through  
December 31, 2007*

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January 1, 2007  
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Mrs. Susan C. Falkenhagen			Foundation for Better Medicine
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January 1, 2007  
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through  
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January 1, 2007  
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Ryan Winston Family Chair in Transplant Cardiology  
*Established by Mr. and Mrs. Robert L. Winston*

Frances Nunnally Winzer Residency Fund

Mrs. George A. Winzer Fund

Brooke Young Chaplaincy Chair

**Funds established in calendar year 2007 are listed in bold.**

If you have any questions about setting up an endowment fund with a gift of \$25,000 or more, please contact David D. Watts, associate vice president, Major and Planned Gifts, at 323-361-1752, or [dwatts@chla.usc.edu](mailto:dwatts@chla.usc.edu) or Robert Weiner, assistant vice president, Planned Giving, at 323-361-1749 or [rweiner@chla.usc.edu](mailto:rweiner@chla.usc.edu).



fiscal year 2007

# highlights

In Fiscal Year 2007 (July 1, 2006 – June 30, 2007), Childrens Hospital Los Angeles once again demonstrated that it is the only hospital in the greater Los Angeles area with the physician specialists, research and treatment programs necessary to treat the full range of serious illnesses and injuries that afflict children. Among the year's highlights were:

## New Hospital Building

In March 2007, steel began rising on the New Hospital Building under construction at Childrens Hospital. By early winter, the framework was completed on the seven-level, 460,000-square-foot in-patient building, which is on schedule for its opening in 2010. The state-of-the-art facility will feature the finest in patient and family-centered care.

## Patient Care

The American Alliance of Healthcare Providers (AAHP) honored Childrens Hospital with a 2007 Hospital of Choice Award, making it one of only 15 hospitals in California to receive this accolade and one of just seven pediatric hospitals nationwide. The AAHP honors hospitals that go above and beyond the call of duty in the quest for excellence.

The Vision Center at Childrens Hospital Los Angeles debuted in 2007. The hospital's newest Center of Excellence builds upon the success of its Division of Ophthalmology and treats more than 12,000 patients each year, making it the largest center of its kind in the United States. Through its six institutes, The Vision Center is the only pediatric program worldwide with expertise in virtually every ophthalmologic subspecialty area.

## Research

The Saban Research Institute of Childrens Hospital Los Angeles was awarded four grants from the California Institute for Regenerative Medicine (CIRM) — three in

2007 alone — and is now the only research institute in a freestanding children's hospital in California to achieve this distinction. The first grant came in 2005, with a three-year, \$2.4 million stem cell training grant. The hospital's latest CIRM grants include a \$2.8 million Shared Research Laboratory grant to remodel and equip laboratories dedicated to human embryonic stem cell research.

## Education

The Saban Research Institute took the lead in the launch of a new nationwide, four-center research training program funded by the National Institute of Diabetes and Digestive and Kidney Diseases of the National Institutes of Health. Armed with a five-year, \$970,000 grant, the Undergraduate Short Term Education Program for Underrepresented Persons (STEP-UP) exposed 65 students to research in diabetes, endocrinology, metabolism and obesity.

## Community Support

On July 31, 2007, the McCourt family and the Los Angeles Dodgers announced they are joining Childrens Hospital Los Angeles and City of Hope to support cancer research by establishing ThinkCure as the official charity of the Dodgers. Frank and Jamie McCourt, the owners of the Dodgers, are committed to making ThinkCure a major force for research advances that will help children and adults.

## International Impact

In 2007, Childrens Hospital created the Los Angeles-Be'er Sheva Saban Collaborative Program with The Saban Children's Hospital at Soroka University Medical Center, located in Be'er Sheva, Israel. The program was founded with a generous, three-year grant from hospital Trustee Cheryl Saban, PhD; Haim Saban; and the Saban Family Foundation. In 2007, one resident from Childrens Hospital and two residents from The Saban Children's Hospital participated in the expanding collaborative program. •

## FINANCIAL SUMMARY

### Balance Sheets

As of June 30, 2007 and 2006

(in thousands of dollars)

	2007	2006
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 8,203	\$ 11,957
Accounts receivable, net	82,630	73,831
Other current assets	167,178	175,058
<b>Total Current Assets</b>	<b>258,011</b>	<b>260,846</b>
Assets limited as to use, net of current portion	775,421	536,572
Pledges receivable, net of current portion	50,189	52,251
Restricted Cash – Proposition 61 Funds	0	12,735
Other assets	25,316	22,138
Property, plant, and equipment, net	447,492	409,423
<b>Total Assets</b>	<b>\$ 1,556,429</b>	<b>\$ 1,293,965</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	\$ 46,366	\$ 49,683
Other current liabilities	94,708	81,109
<b>Total Current Liabilities</b>	<b>141,074</b>	<b>130,792</b>
Long-term debt, net of current portion	502,031	335,746
Proposition 61 – Advances	0	12,735
Other noncurrent liabilities	20,448	23,534
<b>Total Liabilities</b>	<b>663,553</b>	<b>502,807</b>
<b>NET ASSETS</b>		
Unrestricted	543,125	479,826
Restricted	349,751	311,332
<b>Total Net Assets</b>	<b>892,876</b>	<b>791,158</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 1,556,429</b>	<b>\$ 1,293,965</b>

## FINANCIAL SUMMARY

## Statements of Activities

For the years ended June 30, 2007 and 2006

(in thousands of dollars)

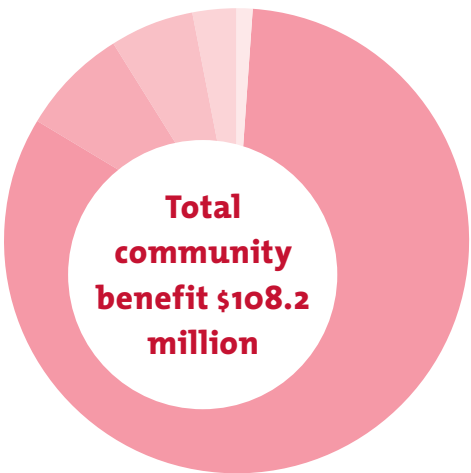
	2007	2006
<b>REVENUES</b>		
Net patient service revenue	\$ 344,663	\$ 330,941
Other revenue	152,991	142,279
<b>Total Revenues</b>	<b>497,654</b>	<b>473,220</b>
<b>OPERATING EXPENSES</b>		
Salaries and employee benefits	258,084	243,534
Professional fees and purchased services	106,619	119,418
Supplies	65,168	55,620
Utilities	7,678	8,125
Other expenses	40,856	42,287
<b>Total Operating Expenses</b>	<b>478,405</b>	<b>468,984</b>
<b>Earnings before Interest, Depreciation and Amortization</b>	<b>19,249</b>	<b>4,236</b>
<b>Depreciation, Amortization and Interest</b>		
Depreciation and amortization	40,778	41,014
Interest	13,119	11,935
<b>Total Depreciation, Amortization and Interest</b>	<b>53,897</b>	<b>52,949</b>
<b>Losses from Operations</b>	<b>(34,648)</b>	<b>(48,713)</b>
<b>OTHER GAINS</b>		
<b>Total Other Gains, net</b>	<b>20,639</b>	<b>24,940</b>
<b>Excess (Deficiency) of Revenues over Expenses and Other Gains (Losses)</b>	<b>(14,009)</b>	<b>(23,773)</b>
Proposition 61 – Building Construction Revenue	20,556	20,346
FEMA grant revenue	19,557	7,428
Net unrealized (loss) gain on unrestricted investments	29,927	(3,551)
Net assets released from restrictions used for purchase of property and equipment	5,307	6,707
Interest rate swap mark to market	(94)	5,662
Transfers and other	2,055	(533)
<b>Increase (Decrease) in Unrestricted Net Assets</b>	<b>\$ 63,299</b>	<b>\$ 12,286</b>

FINANCIAL SUMMARY

Statistical Report

For the year ended June 30, 2007

	2007
PATIENTS	
Number of licensed beds	286
Discharges	11,106
Patient days	88,367
Clinic visits <sup>1</sup>	276,253
Emergency services visits	64,788
CHARITY CARE AND OTHER COMMUNITY BENEFITS	
Charity Care <sup>2</sup>	\$ 1.5 million
Unpaid cost of Medi-Cal programs <sup>3</sup>	89.2 million
Unfunded support provided for research	7.9 million
Funds provided for training of allied health professionals, physicians and residents	6.5 million
Funds provided for Community Service Projects Vulnerable Populations and the Broader Community	3.1 million



<sup>1</sup>Includes outpatient and lab visits.

<sup>2</sup>Measured by uncollected patient care charges for care provided to those with inadequate or no health insurance.

<sup>3</sup>The Medi-Cal program partially offsets these losses through the Disproportionate Share Hospital Program, designed to support “safety net” hospitals like Childrens Hospital Los Angeles. Childrens Hospital Los Angeles received \$47.8 million in Disproportionate Share Hospital Funding in FY 2007.



## Childrens Hospital Los Angeles

### HOSPITAL LEADERSHIP

Richard D. Cordova, FACHE  
*President and Chief Executive Officer*

Rodney B. Hanners  
*Senior Vice President and Chief Operating Officer*

Claudia A. Looney, FAHP, CFRE  
*Senior Vice President, Development*

Diemlan “Lannie” Tonnu, MBA, CPA  
*Senior Vice President, Finance, and Chief Financial Officer*

Henri R. Ford, MD  
*Vice President and Chief of Surgery*

Yves DeClerck, MD  
*Vice President, Research*

Christy L. Beaudin, PhD, LCSW, CPHQ  
*Vice President and Chief Quality Officer*

Julie Croner  
*Vice President, Strategic Planning and Business Development*

Steven R. Garske  
*Vice President and Chief Information Officer*

Mary Dee Hacker, RN, MBA  
*Vice President, Patient Care Services, Chief Nursing Officer*

Keith M. Hobbs  
*Vice President, Ancillary and Support Services*

Gail L. Margolis, Esq.  
*Vice President, Government, Business and Community Relations*

Hugo Santos  
*Vice President, Human Resources*

Kenneth J. Wildes, Jr.  
*Vice President, Communications*

Roberta G. Williams, MD  
*Vice President, Pediatrics and Academic Affairs and Chairman, Department of Pediatrics*

### MEDICAL LEADERSHIP

Carl M. Grushkin, MD  
*Chief of Staff*

### DEPARTMENT HEADS

Henri R. Ford, MD  
*Vice President and Chief of Surgery (CHLA); Vice Chair, Department of Surgery (USC)*

Marvin D. Nelson, Jr., MD, FACR  
*Head, Department of Radiology (CHLA); Professor of Radiology (USC)*

Timothy J. Triche, MD, PhD  
*Head, Department of Pathology/Laboratory Medicine (CHLA); Vice Chair, Department of Pathology (USC)*

Randall C. Wetzel, MB, BS, MSB, FAAP, FCCM  
*Head, Department of Anesthesiology Critical Care Medicine (CHLA); Professor of Pediatrics and Anesthesiology (USC)*

Roberta G. Williams, MD  
*Vice President, Pediatrics and Academic Affairs (CHLA); Chair, Department of Pediatrics (USC)*

### FOUNDATION LEADERSHIP

Claudia A. Looney, FAHP, CFRE  
*Senior Vice President, Development*

Shelley L. Conger, MBA  
*Associate Vice President, Development*

Melissa DoVale  
*Associate Vice President, Major and Planned Gifts*

Melany N. Duval  
*Associate Vice President, Major and Planned Gifts*

Terence M. Green  
*Vice President, Development*

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*Associate Vice President, Major and Planned Gifts*

Grace Trejo  
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David D. Watts  
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*Assistant Vice President, Major and Annual Giving*

Alisa Pettey Torres  
*Assistant Vice President, Major and Planned Gifts*

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*Assistant Vice President, Development Research*

Linda Tobey  
*Assistant Vice President, Donor Information Services*

Robert E. Weiner, MPA, CFRE  
*Assistant Vice President, Planned Giving*

### ASSOCIATE GROUPS

Anchors Guild  
Antelope Valley Guild  
Bel Air Guild  
Centennial Guild  
Childrens Chain  
Della Robbia Guild  
El Segundo Auxiliary  
Flintridge Guild  
Glendale Auxiliary  
La Providencia Guild  
Las Hermanas Guild  
Las Primeras Guild  
Mary Duque Guild  
Mary Duque Juniors  
Men’s Guild  
Monrovia Guild  
Northridge Guild  
Peninsula Committee  
San Antonio Guild  
Santa Monica Bay Auxiliary  
Sierra Guild  
South Bay Auxiliary  
Toluca Guild  
Westside Guild  
Whittier Guild  
Childrens Hospital Card and Stationery Office  
Gabriel C. and Mary Duque Gift Shop

### AFFILIATE GROUPS

Delta Delta Delta Sleighbell Committee  
Friends of Childrens Hospital  
The Green House  
Healing Arts Reaching Kids  
Las Madrinas  
Pasadena Guild  
Project CHLA  
Spiritual Care Guild  
This Little Light