

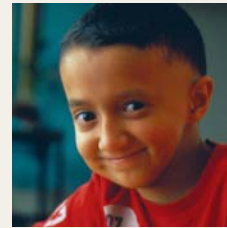


Children's Hospital Los Angeles
International Leader in Pediatrics

imagine

CHILDRENS HOSPITAL LOS ANGELES
annual report 2004 • spring 2005





our mission

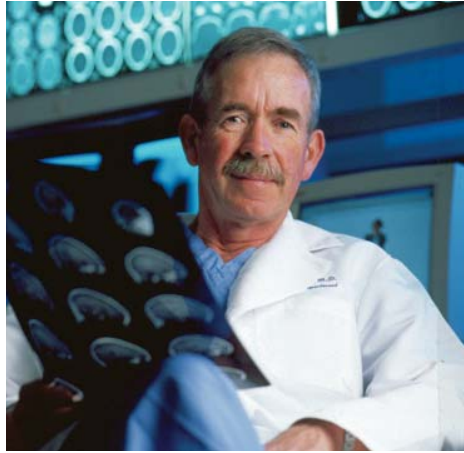
To advance the health and well-being of children and adolescents by integrating medical care, preventive services, medical education and research in response to the needs of our community and in an atmosphere of love, compassion and respect for people.

Founded in 1901, Childrens Hospital Los Angeles has been treating the most seriously ill and injured children in Los Angeles for more than a century, and it is acknowledged throughout the United States and around the world for its leadership in pediatric and adolescent health. Childrens Hospital is one of America's premier teaching hospitals, through its 73-year association with the Keck School of Medicine of the University of Southern California. The Saban Research Institute of Childrens Hospital Los Angeles is a national leader in pediatric research.

Since 1990, *U.S. News & World Report's* panel of board-certified pediatricians has named Childrens Hospital Los Angeles one of the top pediatric facilities in the nation. *Child* magazine also ranked Childrens Hospital Los Angeles among the Top Ten children's hospitals in America in its February 2005 issue.



on the cover:
Jaos Vera, age nine, is playing a
happier tune — Living Proof that
Childrens Hospital Los Angeles
is Making a World of Difference.
(see page 4)



Philip Stanley, MB, BS

Chairman, Medical Staff
Vice Chairman of Radiology
Professor of radiology at the Keck School of Medicine
of the University of Southern California
Co-Chair, Physicians' Campaign

Each of us who works at Childrens Hospital Los Angeles has a personal reason for dedicating our energies to this special place. We are united in what inspires us on a daily basis: the chance to make a difference for children and families.

As you will read in this Fiscal Year 2004 annual report issue of *Imagine*, we find inspiration in our ability to reach out globally to children in need; to offer the most advanced treatments, including innovative orthopaedic surgeries and bone marrow transplants; to provide the best care to all families who need our specialized services; and to work as part of an expanded care team.

Now is an exciting time for Childrens Hospital, with plans underway for our 460,000-square-foot New Hospital Building. This visionary inpatient facility will enhance our delivery of family-centered care and meet our community's growing demand for lifesaving services.

Through our Employee Giving Campaign and Physicians' Campaign, we have made our own commitment of support to *Living Proof: The Campaign for Childrens Hospital Los Angeles*. We invite you to join us in creating the finest healing environment for future generations.

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nikita box age 5



*As we work to heal the
bodies of young patients,
we heal their spirits
in an atmosphere of
compassion and respect.*

imaginehealing



generous hearts

When Ana Arias first heard the word “cancer” in regard to the growing lump on her two-year-old son’s temple, she could feel her whole body tremble. But soon the single mother felt something much stronger than fear — an unrelenting determination to save her little boy.

Clutching a piece of paper on which a nurse had scribbled the address of Childrens Hospital Los Angeles, Ms. Arias took her son, Jaos Vera, and boarded the bus from her home on the eastside of Los Angeles.

Once at Childrens Hospital, she tearfully told her story of how, when local physicians dismissed her concerns about the growth on Jaos’ left temple, she took him to Mexico. There, surgeons removed the fast-growing tumor, then the size of a lime. But now, several months later, the tumorous growth had returned.

“WE COULDN’T KEEP OUR DOORS OPEN WITHOUT THE GENEROSITY OF UNRESTRICTED GIFTS.”

— WALTER W. NOCE, JR.

Jaos underwent a four-hour operation at Childrens Hospital to remove the soft tissue tumor (rhabdomyosarcoma), then year-long chemotherapy and six weeks of daily radiation treatments at the pediatric facility.

Jaos, now a healthy nine-year-old with a mischievous sense of humor, doesn’t mind going to the hospital for his semi-annual check-ups. “Everybody there is very nice,” says the fourth-grader at Monte Vista Elementary School in Highland Park. “And I like the Gameboy in the playroom,” referring to the Chase Place playrooms throughout the hospital.

The sophisticated care that has allowed Jaos to pursue his passion for playing video games comes at a high price. While Medi-Cal relieved the monetary burden for Ms. Arias, it didn’t reimburse Childrens Hospital Los Angeles for the complete cost of treatment.

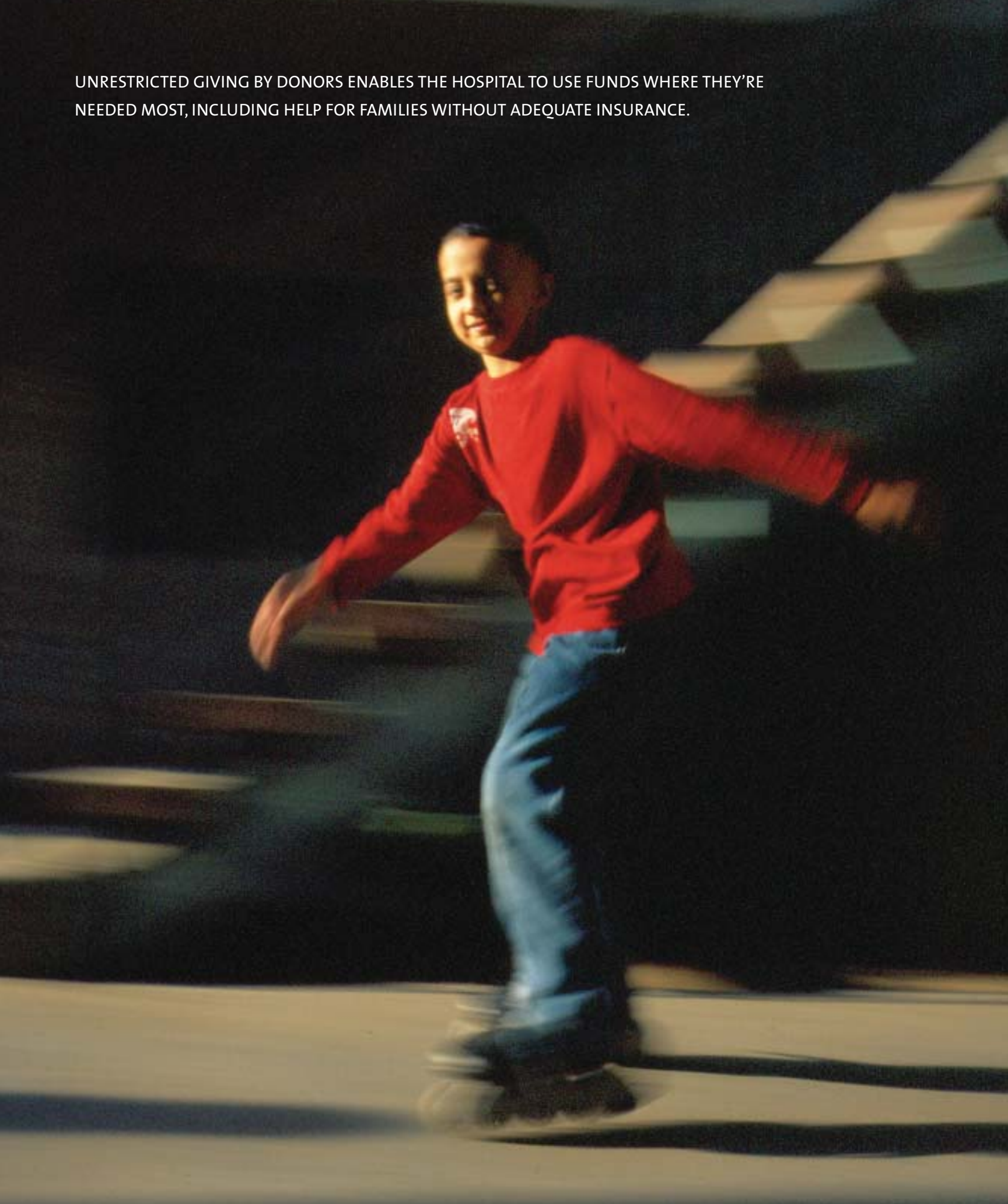
“Medi-Cal’s compensation is typically well below what it costs us to provide the type of advanced care we offer our patients,” explains Lannie Tonnu, MBA, CPA, senior vice president of finance and chief financial officer.

Government programs like Medi-Cal and Medicaid represent just one component of the issue of under-reimbursed care the hospital faces daily.

Families with chronically ill children often reach the maximum on their commercial insurance policies, essentially being left without insurance. Other families

Jaos Vera, right, is now a healthy, active nine-year-old, thanks to the expert medical care he received at Childrens Hospital Los Angeles.

UNRESTRICTED GIVING BY DONORS ENABLES THE HOSPITAL TO USE FUNDS WHERE THEY'RE NEEDED MOST, INCLUDING HELP FOR FAMILIES WITHOUT ADEQUATE INSURANCE.





Phyllis and Sanford Beim, dedicated donors

have no health coverage at all.

Childrens Hospital was founded on the principle that every child who requires its specialized services deserves the finest medical treatment. To accomplish this goal, it relies on community support to help fill the gap between the real cost of care and reimbursements from public and private sources. During the fiscal years 2003 and 2004, the unpaid cost of public programs exceeded \$15.5 million and \$22.6 million, respectively.

While many donors specify where they want their gifts distributed, others give the hospital's Board of Trustees discretion to use their money where the need is greatest. In addition to under-reimbursed care, these essen-

tial gifts enable the hospital to fund such critical needs as groundbreaking research, graduate medical education, medical equipment, facility expansion and new construction.

"We couldn't keep our doors open without the generosity of unrestricted gifts. We are very grateful to these donors," says hospital President and Chief Executive Officer Walter W. Noce, Jr.

Two such donors are Sanford "Sandy" and Phyllis Beim. For the past four decades, the Encino couple has made an annual donation to Childrens Hospital with one simple instruction: "Use it where you need it most."

Sandy Beim was 25 when he made his first donation. Then a recent UCLA engineering graduate, he had no personal connection to the hospital and not much money. He did have a passion for helping others. "Childrens Hospital Los Angeles is one of those rare institutions where all the positive things you hear about it are absolutely true," says Mr. Beim today.

Mr. and Mrs. Beim are both children of immigrants who watched their parents share with others what they could have used for themselves. That selflessness instilled in them that philanthropy doesn't require great wealth, just care and planning.

Early in their 42-year marriage, the Beims began an annual ritual of mapping out their charitable contributions around the dining room table. At first, the donations were small, a reflection of their earnings. Over time, the couple's hard work brought them financial prosperity. Mr. Beim and his cousin grew their family's small office supply manufacturing business from

14 to 550 employees, eventually selling it to global manufacturing giant, Avery Dennison. Mrs. Beim returned to college after their three children were in school to receive her graduate degree and became a marriage and family therapist.

Gaining security meant the Beims could now devote more time to their philanthropic work. They increased their charitable giving and joined various boards. In 2000 they established the Beim Family Foundation to encourage their children and grandchildren to become more involved with philanthropy. Their gifts support organizations whose main missions are education, religion, music, health and community service. Childrens Hospital remains a special beneficiary.

"Every time we walk through this hospital, we see how well the children are taken care of," says Phyllis Beim. "I'm so impressed by the physicians and nurses, who not only have great knowledge, but a certain warmth that can make all the difference to a sick child and his or her parents."

Ms. Arias is one mother who is reminded daily of the importance of philanthropy — and of finding the right medical facility. While enduring the grueling ordeal of her son's cancer treatment, she knew in her heart Jaos was in the very best hands.

"When I heard Jaos had cancer, I thought I was going to die," Ms. Arias says. "I look at him now and I see a miracle." •

For information on making an unrestricted gift, please contact Stephanie Eversfield, director of annual giving, at 323-671-1710 or seversfield@chla.usc.edu.

The Ellison Research Career Development
Award for Physician-Scientists

generating knowledge

Leon and Carol Ellison fell in love in a hospital — he was suffering from a painful ulcer and she was the nurse who took care of him. The following summer, they married, marking the beginning of 60 years of devotion to family and community.

It stands to reason they would focus their generous spirits on Childrens Hospital Los Angeles, reflecting their conviction that good fortune must be shared.

Now, the Ellison Research Career Development Award for Physician-Scientists, funded through an endowment created by the couple, supports a physician-scientist for a two-year period at The Saban Research Institute of Childrens Hospital Los Angeles. “My parents believed in giving back to the community,” says Tom Ellison.

Leon and Carol Ellison came of age during the Depression. Together with their two children, Tom and Judy, they lived in a modest two-bedroom house in the Los Feliz area of Los Angeles.

In 1947, Leon Ellison started Electrical Advertising Inc., manufacturing and selling outdoor neon signs. As their Burbank business prospered, the couple invested in local real estate and continued to focus on civic leadership.

They gave generously to the Burbank YMCA, funding a childcare center and building renovations. Eventually, their family grew to include seven grandchildren and 13 great-grandchildren.

In 1989, they became reacquainted with Childrens Hospital Los Angeles through their nephew, Ernest Ellison, then a member of the hospital’s Board of Trustees, who served as chair of its investment committee from 1985 to 1999. He encouraged his aunt and uncle to remember the hospital through a charitable remainder trust.

Leon and Carol Ellison were moved by the mission of the hospital, where Carol had trained decades before as a nursing student. “They felt the best way to make a difference in the world was to improve the lives of children,” says their daughter, Judy Bertagna.

The Ellison Research Career Development Award grants qualified junior physician-scientists at The Saban Research Institute of Childrens Hospital a support package, including laboratory space, equipment and a base salary to conduct research under the supervision of a senior faculty mentor.

As a permanent fund, the endowment creates a stable stream of revenue to help provide opportunities for



Dee and Tom Ellison, center, with Dr. Yves DeClerck, right, director of The Saban Research Institute, and Klaus Kratochwil, PhD, of Austria, whose recent visiting fellowship was supported by the Ellison family.

young scientists to make their first notable discoveries — and generate the data and publication credits essential to attracting other large-scale funding.

“Leon and Carol had a real vision for which we thank them,” says Yves DeClerck, MD, director of The Saban Research Institute, vice president of research at Childrens Hospital, and professor of pediatrics, biochemistry and molecular biology at the Keck School of Medicine of the University of Southern California.

“There is a critical shortage of young physicians motivated by a career that combines clinical care and research,” explains Dr. DeClerck. “Too often, promising individuals are turned away from such careers because of a lack of financial support to protect them. Nurturing and developing these individuals is critical to our remaining at the forefront of pediatric inquiry.” •

by elena epstein



healing



PHYSICIANS IN THE CHILDRENS ORTHOPAEDIC CENTER ARE CREATING
NEW FUTURES FOR CHILDREN WITH ONCE-DEVASTATING DISEASES OR INJURIES.

a different life

Danny Morales had a disease they don't talk about in medical school, because there's no point. Why spend class time on an incurable and often lethal deformity that is so extremely rare?

The disease is Jeune's Syndrome, or asphyxiating thoracic dystrophy, in which the chest doesn't grow. As the rest of a child's body expands, the burden on underdeveloped lungs becomes intolerable. The standard *Pediatric Desk Reference* states that nothing can be done.

That was the message a doctor at another hospital carried to Danny's parents on an autumn day in 2002. Aracely and Carlos Morales of Pomona lost their first child to Jeune's. Their son, Danny, one and a half years old, was now in jeopardy, subsisting on a ventilator and feeding tube. (The family also has a healthy six-year-old daughter.)

His mother recalls the day a doctor said he wanted to take Danny "off the machine" — the same day a nurse in Danny's unit did some research on the Internet.

She found out that a physician in San Antonio, Texas, had invented an experimental titanium rib prosthesis for use on kids with deformed ribs and small chest cavities. She also found a doctor in Southern California who could perform the procedure: David Skaggs, MD, vice chair of Orthopaedic Surgery at Childrens Hospital Los Angeles and associate professor of orthopaedic surgery at the Keck School of Medicine of the University of Southern California.

Dr. Skaggs learned how to implant the prosthesis when the Pediatric Orthopaedic Society of North America sent him to



Danny Morales has a chance to grow up, thanks to a groundbreaking surgery to implant a titanium rib prosthesis.

**“THIS IS PROBABLY THE SINGLE
GREATEST ADVANCE I’VE SEEN.”**

— DR. DAVID SKAGGS

Texas after giving him its Young Investigator Award. Childrens Hospital is one of only seven hospitals in America that offer the investigational device, approved by the U.S. Food and Drug Administration.

Once at Childrens Hospital Los Angeles, Danny was evaluated by its multidisciplinary Early Scoliosis and Chest Wall Deformity Team, including Attending Pediatric Pulmonologist Cheryl Lew, MD, associate professor of pediatrics at the Keck School of Medicine, and Attending Surgeon James Stein, MD, assistant professor of surgery at the Keck School of Medicine.

The team decided Danny, who had been hospitalized since birth, was a good candidate for the groundbreaking surgery.

In the operating room, Dr. Skaggs and Dr. Stein cut Danny’s ribs and implanted the prosthesis to hold the ribs at the proper spacing. The tissue around the lungs would fill in the gap by growing new bone, reconnecting the ribs to spine and chest plate. The result: a wider chest cavity. As a child grows, the device can be expanded with a small incision.

Eight months later, a boy ran down

the hospital hallway to give Dr. Skaggs an enthusiastic “high five” — it was Danny.

To date, Dr. Skaggs has done more than 20 such surgeries for children with Jeune’s, congenital scoliosis and small chests or fused ribs. “This is probably the single greatest advance I’ve participated in or even seen. Kids who were otherwise going to die are out playing soccer,” he says. “That’s why Childrens Hospital is here — to take care of kids no one else can.”

The Childrens Orthopaedic Center — recently ranked fourth in the nation among pediatric orthopaedic programs by *Child* magazine — will enjoy state-of-the-art facilities in the New Hospital Building when it opens in 2008. This premier environment will set the stage for more innovations, such as those furthered by Dominic Femino, MD.

An attending surgeon at Childrens Hospital, Dr. Femino has helped pioneer an extendable leg prosthesis that is saving limbs for children with bone cancer. He removes the cancerous bone but salvages as much surrounding muscle and tissue as possible, then implants the prosthesis, consisting of an artificial knee and bone segment.

What sets this device apart is its ability to be repeatedly extended without surgery. A donut-shaped magnet goes around the patient’s leg. Its magnetic energy is converted to electrical energy within the prosthesis, melting a small piece of plastic that holds a spring in place. Given this signal, the spring lengthens about an inch. As a child grows, the prosthesis “grows” as well, without invasive surgery.

“When I see a patient I’ve treated for cancer who is now cured, has a functional limb and is graduating from college, there’s no greater satisfaction than knowing you’ve had a part in this child’s development,” says Dr. Femino, an assistant professor of clinical orthopaedic surgery at the Keck School of Medicine.

As for Danny Morales, now four, he’s busy — attending school, riding his tri-cycle, talking on the telephone. “He’s doing great. He’s a real boy,” laughs his mother. •



Danny with his mother, Aracely Morales

To support the Childrens Orthopaedic Center, please contact Melany Duval, assistant vice president of major and planned gifts, at 323-671-1705 or mduval@chla.usc.edu.

The Kazanjian Foundation Jewels for Charity Program

precious gifts

Thanks to the vision of the Kazanjian Foundation and its Jewels for Charity Program, friends of Childrens Hospital Los Angeles have a unique new way to share their support and benefit from making a charitable gift.

Michael Kazanjian, chairman of the famed wholesale estate jewelers Kazanjian Bros., Inc., had an idea — if people could donate cars to benefit their favorite charities, why couldn't they donate jewelry that might otherwise be tucked away in a safe-deposit box?

Through the Jewels for Charity Program, individuals can contribute jewelry to Childrens Hospital and receive the highest tax benefit permitted by law.

To qualify for the Jewels for Charity Program, donated items must be professionally appraised at \$10,000 or more. The Kazanjian Foundation sells the jewelry at its full appraised value. Seventy percent of the proceeds are passed on to Childrens Hospital, which determines the gift annuity based on this amount. The remaining 30 percent goes to a charity chosen by the jeweler or store that facilitates the sale. The

Kazanjian Foundation underwrites all expenses.

Mr. Kazanjian's mother, Euphrates Kazanjian, who turned 100 in 2004, has established a charitable gift annuity at Childrens Hospital with her donation of an emerald and diamond ring and an emerald, pearl and diamond bracelet given to her by her late husband, James.

If the donor establishes a charitable gift annuity with that gift, the hospital will pay the donor a lifetime annuity, the amount of which is based on the value of the asset and the donor's age.

Because of her age, Mrs. Kazanjian will receive the highest possible annuity payment — 11.3 percent — available to people 90 and over.

She was inspired by the help her granddaughter Michelle, 25, received at the hospital more than two decades ago. At age four, Michelle was diagnosed with rheumatoid arthritis in both knees.

Doctors at Childrens Hospital provided treatment, guidance and encouragement.

Michelle, who recovered within a year, later became a high school athlete.

"We want other people to know about this wonderful place and how much it does for families," says Mr. Kazanjian.

In 1912, brothers James and Harry Kazanjian emigrated to the United States from Armenia. In appreciation of their new home, the two jewelers carved four large sapphires into the busts of U.S. presidents — Washington, Jefferson, Lincoln and Eisenhower. They also carved the image of the Liberty Bell into what was then the world's largest rough ruby.

In 1957, the family established the Kazanjian Foundation to support a wide range of scientific, artistic and cultural causes, with an emphasis on programs for disadvantaged youth.

The Foundation has organized a nationwide tour of its jewelry collection, which includes pieces once owned by such celebrities as Clark Gable, Howard Hughes and Madonna, as well as the Liberty Bell ruby and the jewels donated to Childrens Hospital.

"We hope this tour will raise awareness of the Jewels for Charity Program," says Mr. Kazanjian, "and encourage even more donations." •

To participate, call the Kazanjian Foundation at 310-278-0811, or contact Terry Green, associate vice president of special gifts at Childrens Hospital, 323-669-5675 or tgreen@chla.usc.edu.



Euphrates Kazanjian



secondchances

Valerie Sun was 11 years old, in seventh grade and a competitive gymnast when her world changed forever. “Suddenly I couldn’t keep up physically,” she recalls.

Valerie was diagnosed with Severe Aplastic Anemia. With her bone marrow no longer able to produce blood cells, a bone marrow transplant (BMT) was her only hope. Because of her disease, Valerie needed an allogenic transplant, the hard-to-find gift of someone else’s marrow. (By contrast, autologous BMT uses the patient’s own marrow, which has been cleansed of diseased cells.)

Valerie’s brother and sister were promising donor candidates. Unfortunately, neither proved appropriate, so Valerie registered with the National Marrow Donor Program and

waited for an unrelated donor to be identified.

That wait extended to seven long, difficult years, during which Valerie survived on transfusions that temporarily bolstered her blood cell counts.

Then good fortune brought her to the Bone Marrow Transplant Unit in the Childrens Center for Cancer and Blood Diseases at Childrens Hospital Los Angeles, the nation’s largest pediatric hematology/oncology program.

Physicians here combine advanced treatments with innovative research to help youngsters whose blood isn’t doing its job correctly. From 40 to 50 bone marrow transplants are performed annually on children with cancer, marrow failure and such

Valerie Sun’s own bone marrow failed her, until a transplant at Childrens Hospital — “a place for hope and life.”



THE BONE MARROW TRANSPLANT UNIT AT CHILDRENS HOSPITAL LOS ANGELES
LOOKS FOR NEW ANSWERS TO HELP KIDS WHOSE BLOOD DOESN'T WORK PROPERLY.



Valerie Sun, 23, is now five years post-transplant.

genetic diseases as Severe Combined Immune Deficiency Syndrome.

Marrow is spongy material inside bones that contains hematopoietic stem cells, which can mature into white blood cells to fight infection, red blood cells to transport oxygen and platelets to help clot blood.

Just after Valerie's freshman year as a communications major at the University of Southern California (USC), her donor was found.

Like all transplant patients, Valerie underwent radiation and chemotherapy "pre-conditioning" to kill her own stem cells. The treatment left her exhausted and open to serious infection. To minimize exposure to air-

borne contaminants, she lived inside a sterile room in the unit, where clean air was continually pumped in. "At my most vulnerable," Valerie, now 23, remembers, "nurses entered only a few times a day and wore layers of sterile clothing because even an eyebrow hair was more than I could tolerate."

"Chemotherapy doesn't differentiate between good and bad cells — it kills both," explains Ami Shah, MD, an attending physician in the BMT Unit, its director of clinical research, and assistant professor of clinical pediatrics at the Keck School of Medicine of the University of Southern California.

Other risks from the treatment include organ damage, rejection of the new marrow and graft-versus-host disease, where the donor's white cells attack the patient's body.

A world leader in pediatric BMT research, the hospital designs and tests therapies to lower risk and improve outcomes. One current protocol for patients with leukemia involves pre-conditioning without radiation. "For young patients whose brains are developing, radiation can have an adverse cognitive impact," says Dr. Shah. "We think this new chemotherapy-based regimen can circumvent some of that damage." A related study is evaluating cognitive deficits before and after transplant.

The BMT Unit works to restore some routine to disrupted lives — in part by encouraging such activities as daily bathing, sitting up for meals and reading.

"Babies sometimes stay here for months and take their first steps here," says Lisa Hatter, RN, clinical manager. To support normal development,

physical and occupational therapists work on such skills as rolling over and walking. Child Life specialists help young patients understand medical procedures, while the hospital's school program makes it possible for them to continue coursework.

When the New Hospital Building debuts in 2008, it will provide sophisticated facilities to match this highly respected team of physicians, researchers and caregivers. The BMT Unit will respond to demand by increasing its private rooms. The plan also will include a family lounge, plus space for private family conferences and in-service training.

Now five years post-transplant, Valerie graduated with honors from USC, where she joined the a cappella group, USC Sirens. She works full-time, but has returned to the BMT Unit to sing at its 20th anniversary celebration and at holiday parties. Valerie also volunteers for Teen Impact, a support group for teens with cancer and blood diseases. "You hear about kids facing these huge problems at Childrens Hospital and your heart sinks," she says. "But my transplant taught me that this is a place for hope — and life." •

To support the work of the Bone Marrow Transplant Program, please contact Terry Green, associate vice president of special gifts, at 323-669-5675 or tgreen@chla.usc.edu.



fanny meza age 19

*There may be no more
important gift than
providing for the health
of our society's children,
for they are the future.*

imaginegiving



giving



by candace pearson

PEOPLE WHO WORK AT CHILDRENS HOSPITAL LOS ANGELES
ARE FUELED BY THE OPPORTUNITY TO HELP CHILDREN AND FAMILIES.

on-the-job inspiration

Albert Garcia finds his greatest inspiration working at Childrens Hospital Los Angeles in “the chance to do something, anything, you can for a family. I could just fulfill my job description, but that’s not enough — it feels good to make a difference,” says the toy/gift coordinator in Volunteer Services.

His sentiment is echoed by employees hospital-wide, who make up the extended care team and behind-the-scenes support that families encounter from the moment they arrive until after their children go home. Thousands of dedicated employees help keep the hospital running, including respiratory therapists, occupational and physical therapists, lab technicians, carpenters, electricians, valets, housekeepers and more.

A single dad of two healthy infant boys, Mr. Garcia only has to look at them to be thankful. “It gives me the motivation to work even harder.”

His job is both joyful and, at times, exhausting. Childrens Hospital distributes approximately 78,000 toys annually from the Sue Smigel Toy Room, 15,000 at the year-end holidays alone.

Toys are used for rehabilitation — to increase flexibility or muscle strength, for example — and for celebration. Children typically receive a toy each week they are hospitalized. Toys also are distributed in outpatient clinics, on children’s birthdays, after a difficult procedure or when a child accomplishes a key goal, such as feeding themselves or standing.

Sometimes, toys are given out “just because,” says Mr. Garcia, such as last year’s “Christmas in July” celebration, which included a Santa



**“OUR FAMILIES COPE WITH DEVASTATION AND TRAUMA
— AND THEY DO IT WITH GRACE.”**

—JEAN HOLTZ

in beach gear. “It’s all about improving the quality of life kids have in the hospital.” He adds that he may be the one who benefits most. “I get to meet some amazing kids and families and some amazing donors and volunteers.”

Roxanna Spencer also appreciates the patients and families she meets in her job as a guest services representative. Working in the hospital’s John Stauffer Lobby, she greets visitors, distributes visitor passes and answers a wide range of questions. Most of all, she’s a friendly face and source of comfort.

Children and parents who must return day after day for treatment, or to visit someone, often develop friendships with the familiar person behind the desk. Some patients bring her things they make in the hospital, such as braided key rings or drawings, and invite her to their bedside birthday parties. Parents have even given her photos of their children. “It’s a gift for me to be here to help them,” says Mrs. Spencer.

One lesson she’s learned is to treat each child “as a regular kid,” she adds. “You can change someone’s day for the better by the way you talk to them.”

Interpreting care

Language and Cultural Specialist Fernando Hernandez defines a “good day” as when he can help a parent understand exactly what’s going on with his or her child. Armed with information, parents feel better able to participate in care planning and ask questions, “which is critical, since they’re the most important people in their child’s life,” he says.

Childrens Hospital Los Angeles has the only formal Language and Cultural Services Program of any children’s hospital in the country, which provides translation for literally dozens of languages, including American Sign. Some specialists are assigned to specific units, while others, including Mr. Hernandez, work throughout the hospital. On any given day, he may help a family understand a diagnosis in pulmonology, translate home care instructions for a patient with

diabetes or assist parents dealing with a life-and-death situation in the Pediatric Intensive Care Unit.

Growing up with Spanish-speaking parents, he served as a communications link. In school, he learned the demanding art of medical translation. “My parents needed help from interpreters,” he says. “I want to be able to help people in that same way.”

Today, the families who come to the hospital inspire him on a daily basis. “I’m impressed by their strength and courage. Parents are able to put their own worries aside to thank the doctors and nurses for trying to help their child.”

Teaching health

Jean Holtz, LCSW, agrees. “Our families cope with devastation and trauma — and they do it with grace. I’ve learned about quality of life from them,” says the clinical social worker in hematology/oncology who works with children with blood disorders.

Social workers assist families with everything from transportation, Social Security benefits, school and insurance issues to emotional and psychosocial support. The approach is holistic. “We don’t just treat the patient. We treat the whole family,” says Ms. Holtz.

Education is a large part of the social worker’s job, as they reinforce the information doctors and nurses provide. “My goal is to teach patients and families how to do things for themselves and to help them realize they can do more than they thought.”

She enjoys being part of a teaching and research hospital, where new knowledge is created, and passing on her experience in the Social Work internship program.

The year she started, she met a six-year-old boy with hemophilia. Last December, he came in again — now 21, with his infant daughter. “Former patients are handing me their business cards and introducing me to their own children. We’re reaching generations of families.” •



elizabeth age 10



brenden age 7

spring has sprung

New beginnings happen every day at Childrens Hospital Los Angeles. A handful of its patients celebrate the spirit of Spring in these drawings and poetry, which were produced through the Mark Taper-Johnny Mercer Artists Program.



marly age 4

springtime

The clouds are weeping
tears of joy
because it's springtime.

The blue roses
are dancing in the wind
because it's springtime.

The children
are twirling in the rain
because it's springtime.

And I am going to wait
at the window
for summer to come
because it's springtime.

tahnee age 14



Matt “Worm” Joyce [surfer, counselor]

Matt “Worm” Joyce, 21, rides the waves four times a week near La Jolla and has surfed in Australia, Fiji, Hawaii and Costa Rica — all while savoring every clear breath.

Only a few years ago, Matt was near death and breathing with the help of a BiPAP (Bilevel Positive Air Pressure) machine, which pumps air into the lungs. That was before he got a new set of lungs.

*Matt was born with cystic fibrosis (CF), a genetic disorder that affects some 30,000 Americans. CF interferes with the flow of salt and water through the cells, resulting in what can be fatal damage to the lungs and pancreas. Until age 14, Matt managed to out-surf CF. Then a rare bacterium called *Burkholderia cepacia* invaded his lungs. When he arrived at Childrens Hospital Los Angeles, he couldn't wait long for a donor. Fortunately, two compatible living donors who heard of his plight came forward.*

On November 2, 2000, Vaughn Starnes, MD, removed Matt's diseased lungs and replaced them with a lobe from each of his donors' lungs. Dr. Starnes, director of the Heart Institute at Childrens Hospital and Hastings Professor of Cardiothoracic Surgery at the Keck School of Medicine of the University of Southern California, pioneered the pediatric living lobar transplant procedure.

Today, Matt counsels other CF patients awaiting transplants. He lives his life fully, he says, “with a confidence that I have Childrens Hospital on my shoulder. I was reborn there.”



THROUGH INTERNATIONAL COLLABORATIONS AND VOLUNTEER MISSIONS, CHILDRENS HOSPITAL PHYSICIANS AND NURSES ARE MAKING A GLOBAL DIFFERENCE.

a world of caring

When Richard MacKenzie, MD, first visited a children’s hospital in Mongolia, shortly after its disengagement from the Soviet Union in 1995, he was startled by what he saw. Surgeons were using common thread. Equipment dated back to the 1930s. Hallways were dark. Children were dying because routine medications weren’t available.

The visit was a stark reminder of disparities in the quality of health care around the world.

Working with the Ulan Bator Foundation, Dr. MacKenzie now travels to Mongolia almost every year, bringing with him other physicians, surgeons and house staff from Childrens Hospital Los Angeles. His project involves children helping children, with Los Angeles-area youth creating artwork to decorate the Mongolian hospital. He’s also a medical consultant to a World Health Organization project to stem substance abuse in street children in Africa, Eastern Europe, the Philippines and South America.

“It’s a chance to have an impact, not just on one child, but on a whole nation’s health,” explains Dr. MacKenzie, director of the Division of Adolescent Medicine at Childrens Hospital Los Angeles, and associate professor of pediatrics at the Keck

School of Medicine of the University of Southern California.

That desire to make a global difference is shared by many physicians and nurses throughout Childrens Hospital. By forming international collaborations and volunteering their time, they extend the hospital’s expertise worldwide.

Occasionally, patients are flown to Childrens Hospital from other countries for specialized treatment. More often, efforts focus on sharing knowledge, facilitating collaborative research and creating training opportunities. “We’re trying to help institutions develop the means to care for these children in their own countries,” says Stuart E. Siegel, MD, director of the Childrens Center for Cancer and Blood Diseases, head of the Division of Hematology/Oncology at Childrens Hospital and professor and vice chair of the Department of Pediatrics at the Keck School of Medicine.

Dr. Siegel has been involved in international outreach for nearly 20 years, particularly in Russia, China and Brazil. Besides creating educational exchanges where doctors and nurses train at Childrens Hospital and take their new knowledge home, he has helped develop cooperative studies and encourage new research.

For Marcio Malogolowkin, MD,



Kenneth Geller, MD, head of the Division of Otolaryngology at Childrens Hospital Los Angeles, examines patients in Mongolia.



Left: Dr. Grace Aldrovandi has been working with the Tilimbizane Mother’s Support Group in Africa, among other groups. Right: Dominique DeClerck, RN, holds a young cleft palate patient in Vietnam.

director of the Bone and Soft Tissue Tumor Program at the Childrens Center for Cancer and Blood Diseases, giving back to his native country of Brazil is a priority. He typically visits twice a year, giving lectures, discussing patient cases and making sure needed medicines are available.

He recently began doing similar work in Russia. “I feel a responsibility to help children in other parts of the world who aren’t as fortunate,” says Dr. Malogolowkin, an associate professor of pediatrics and clinical scholar at the Keck School of Medicine.

In some countries, the needs are enormous. Grace Aldrovandi, MD, has been working with the Zambia Exclusive Breastfeeding Project in Sub-Saharan Africa for five years, studying ways to decrease transmission of HIV in breastfeeding.

In Zambia, one in three people are infected with HIV — many of them women and children. However risky,

breastfeeding is the only option for most mothers, given local cultural customs and a lack of clean water.

“It’s devastating. We’re just trying to light a candle in the darkness,” says Dr. Aldrovandi, a physician-scientist in Childrens Hospital’s Division of Infectious Diseases and an associate professor of pediatrics at the Keck School of Medicine.

In 2004, Tae Ho Kim, MD, surgeon in the Division of Plastic Surgery, led a medical team to treat children with congenital and acquired deformities in Tena, Ecuador, a small city in the Amazon. “In this region, children with cleft palates are considered outcasts of society, as they are in many parts of the world. There’s a real need for surgical care,” says Dr. Kim, assistant professor of clinical surgery at the Keck School of Medicine.

That opportunity to change lives inspires Dominique DeClerck, RN, BSN, to volunteer her vacation time

each year with Operation Smile, a nonprofit organization that provides free reconstructive surgeries to poor children with facial deformities.

The unrelated donor coordinator in the hospital’s Bone Marrow Transplant Program has been on 16 missions in the past 10 years, visiting Vietnam, Morocco, the Philippines, China, India, Kenya, Guatemala and Venezuela. Occasionally she brings another helper — her husband, Yves DeClerck, MD, director of The Saban Research Institute of Childrens Hospital Los Angeles.

Volunteering as a post-op nurse, she sees firsthand the joy of parents and children after surgery. Equally important, the system is working, with more surgeries being handled by local physicians. “With education and needed supplies,” she says, “the countries become capable of providing free medical care to their own.” •



Jasmine Dmini, age 5

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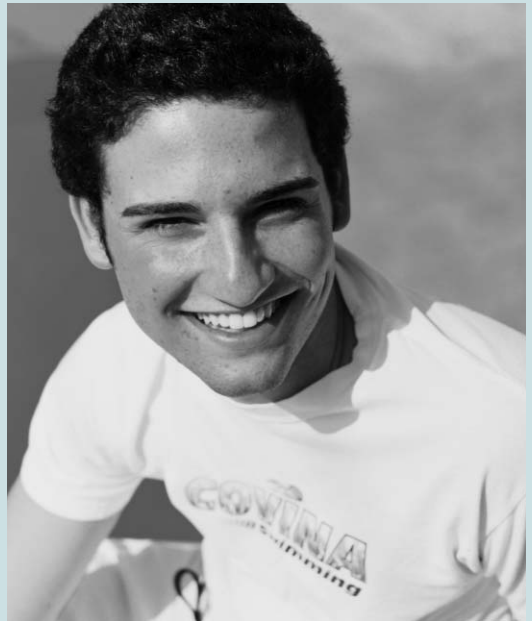
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through
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Kristen Mascarenhas, age 5



for the time
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through
December 31, 2004

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through
December 31, 2004

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through
December 31, 2004

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Mrs. Traci Martin
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Linda R. Nussbaum, MD
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Mrs. Pat O'Brien
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for the time
period of
January 1, 2004
through
December 31, 2004

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Ms. Deann Reyes
Mr. Fabio Reyes
Mr. and Mrs. Geronimo G. Reyes
Mr. and Mrs. Victor Reyes
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Mr. Joshua Goldstine
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Mr. Tony Robinson
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Caitlyn Bove, age 4



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period of
January 1, 2004
through
December 31, 2004

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fiscal year 2004

highlights

In Fiscal Year 2004 (July 1, 2003 – June 30, 2004), Childrens Hospital Los Angeles continued to advance its mission each day, making unparalleled investments in world-class people, programs, research, technology and facilities. Here are just a few of the year's highlights:

Historic surgery

On September 10, 2003, a team of more than 60 surgeons, anesthesiologists, physicians, nurses and other caregivers separated nine-month-old identical conjoined twin girls in a landmark, 24-hour surgery. Today, the children continue to thrive under the hospital's care.

New campus

The hospital opened the new Joyce and Stanley Black and Family Healing and Meditation Garden and a five-story underground parking structure. These set the stage for the 460,000-square foot acute care New Hospital Building, scheduled to open in 2008, for which the hospital seeks to raise \$200 million in philanthropic funding.

Research

- The Saban Research Institute of Childrens Hospital Los Angeles attracted \$33.5 million in external funding, a 17 percent increase over the previous year. With \$27.8 million coming from federal sources, the hospital ranks fifth in the nation in National Institutes of Health (NIH) funding for research at stand-alone pediatric facilities.
- Imaging researchers helped develop a magnetic resonance-compatible incubator. With this advance, Childrens Hospital became the first to achieve functional imaging in babies, mapping areas of the brain while an infant is passively stimulated.
- Scientists re-formulated fenretinide — a chemotherapy drug that appears to be selectively toxic for cancer cells — in a powdered form that tastes like cookie dough and can be mixed with food or drink. This is easier for children to ingest and absorb.

- Ivan Vesely, PhD, an expert in tissue engineering, joined the hospital as the H. Russell Smith Foundation Endowed Chair in Cardiothoracic Research, director of the Cardiovascular Research Program at The Saban Research Institute and professor of cardiothoracic surgery at the Keck School of Medicine of the University of Southern California (USC). His laboratory has succeeded in growing collagen tendons that one day may replace diseased heart valves.

Education

- For the fifth consecutive year, 100 percent of pediatric residents who trained at Childrens Hospital passed the American Board of Pediatrics certification examination — compared to an average national pass rate of 80 percent.
- The RN Residency Program — a national model developed by Childrens Hospital — received a \$619,473 grant from the U.S. Department of Health and Human Services to help expand the nation's supply of nurses.
- Childrens Hospital established Versant Advantage, Inc., a not-for-profit, public benefit company to provide hospitals and health-care organizations with comprehensive RN Residency programs.

Collaborations

- The TODAY Diabetes Study, a five-year, nationwide clinical trial, began. Childrens Hospital is leading the 13-center, NIH-funded study to compare different treatments for type 2 diabetes in children and teens.
- The Institute for Pediatric Clinical Research, a partnership between Childrens Hospital and USC, was established with an anonymous gift of \$15 million. Its goal: to establish and conduct the most active and productive pediatric clinical trials program in the country.
- The Keck Diabetes Prevention Initiative, another Childrens Hospital/USC collaboration, focuses on factors that lead to obesity and diabetes in East and South Los Angeles. A \$2 million grant from the W. M. Keck Foundation is funding a two-year planning period.

FINANCIAL SUMMARY

Balance Sheets

For the years ended June 30, 2004 and June 30, 2003

(in thousands of dollars)

	2004	2003
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 27,010	\$ 18,624
Accounts receivable, net	74,797	67,123
Other current assets	57,209	36,783
Total Current Assets	159,016	122,530
Assets limited as to use, net of current portion	508,158	538,134
Pledges receivable, net of current portion	54,366	56,936
Other assets	15,229	15,852
Plant, property and equipment, net	387,902	342,144
Total Assets	\$ 1,124,671	\$ 1,075,596
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accrued expenses	\$ 29,706	\$ 33,546
Other current liabilities	34,251	27,566
Total Current Liabilities	63,957	61,112
Long-term debt, net of current portion	285,755	288,641
Other liabilities	3,544	3,218
Total Liabilities	\$ 353,256	\$ 352,971
NET ASSETS		
Unrestricted net assets	\$ 498,043	\$ 477,533
Restricted net assets	273,372	245,092
Total Net Assets	771,415	722,625
Total Liabilities and Net Assets	\$ 1,124,671	\$ 1,075,596



FINANCIAL SUMMARY

Statements of Activities

For the years ended June 30, 2004 and June 30, 2003

(in thousands of dollars)

	2004	2003
REVENUES		
Net patient service revenue	\$ 291,629	\$ 269,690
Other revenue	124,394	119,681
Total Revenues	416,023	389,371
OPERATING EXPENSES		
Salaries, wages and employee benefits	213,702	200,508
Professional fees and purchased services	85,842	77,457
Supplies	45,377	46,027
Utilities	6,392	6,151
Other expenses	38,445	33,416
Operating Expenses	389,758	363,559
Earnings before Interest, Depreciation and Amortization	26,265	25,812
Depreciation and amortization	24,959	20,837
Interest	10,215	10,321
Total Capital Costs	35,174	31,158
Losses from Operations	(8,909)	(5,346)
OTHER GAINS (LOSSES)		
Loss from termination of defined benefit pension plan	—	(6,229)
Other Gains (Losses), net	19,719	(4,043)
Total Other Gains (Losses), net	19,719	(10,272)
Excess (Deficiency) of Revenues over Expenses and Other Gains (Losses)	10,810	(15,618)
FEMA grant revenue	2,997	6,112
Net unrealized gain on investments	6,536	17,412
Net assets released from restrictions used for purchase of property and equipment	1,360	2,893
Transfers and other	(1,193)	(722)
Increase in Unrestricted Net Assets	\$ 20,510	\$ 10,077

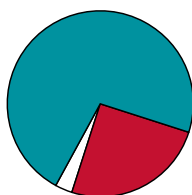
FINANCIAL SUMMARY

Statistical Report

For the years ended June 30, 2004 and June 30, 2003

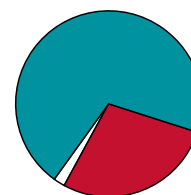
	2004	2003
PATIENTS		
Number of licensed beds	286	286
Discharges	10,833	11,440
Patient days	84,154	84,654
Average length of stay (days)	7.8 [†]	7.4 [†]
Clinic visits	303,853	301,472
Emergency Services visits	58,953	55,958
PATIENT DAYS		
Medical/Surgical	60,722	60,192
Intensive care	23,432	24,462
SURGICAL PROCEDURES		
Inpatient	6,463	6,466
Outpatient	6,640	6,470
Total	13,103	12,936

payor mix
(fiscal year 2004)



■ Medi-Cal – 72%
■ Managed Care – 25%
□ Insurance/Other – 3%

payor mix
(fiscal year 2003)



■ Medi-Cal – 70%
■ Managed Care – 28%
□ Insurance/Other – 2%

[†] Includes visits to outpatient clinics, ambulatory surgery clinics, school-based clinics and lab visits.



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